



Research Report

General Assembly 3 (GA3)

Promoting Diversity, Equity, and
Inclusion (DEI) Programs in Workplaces
and Universities

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Introduction

For many people, discrimination is an everyday reality. One in six people worldwide experience discrimination in some form. Discrimination is described as the unfair or prejudicial treatment of people and groups based on characteristics such as, race, gender, ability, age, or sexual orientation. This often leads to inequality in the public sphere, which threatens long term social and economic development, jeopardizes social cohesion, harms poverty reduction and causes disparities in opportunity and outcome. Diversity, equity and inclusion (DEI) programs therefore have become an essential initiative to develop positive and productive environments in workspaces and universities. While the implementation of DEI programs still faces criticism, organizations and educational institutions have noticed several key benefits to why they should increase DEI into their mission and policies.

Definition of Key Terms

Diversity, Equity and Inclusion (DEI): Diversity, equity and inclusion: the idea that all people should have equal rights and treatment and be welcomed and included, so that they do not

experience any disadvantage because of belonging to a particular group, and that each person should be given the same opportunities as others according to their needs:

Diversity: The presence and participation of individuals with varying backgrounds and perspectives, including those who have been traditionally underrepresented based on gender, ethnicity, race, sexual orientation, age, disability, culture, class, religion, and other life experience

Equity: Equal access to opportunities and fair, just, and impartial treatment

Inclusion: A sense of belonging in an environment where all feel welcomed, accepted, and respected

Belonging: This is the emotional result of inclusion, where individuals feel connected, accepted, and valued in the workplace

Affirmative action: Affirmative action refers to a policy aimed at increasing workplace and educational opportunities for people who are underrepresented in various areas of our society. It focuses on demographics with historically low representation in leadership and professional roles.

General Overview

Diversity, Equity, and Inclusion (DEI) initiatives have increasingly become a focal point in both workplaces and educational institutions over recent decades. These programs are designed to cultivate environments where individuals from diverse backgrounds feel appreciated and have equitable chances for success. Nevertheless, the path toward inclusivity has been influenced by

historical disparities, shifting social movements, and persistent challenges that continue to affect organizations today.

Historical Context and Causes

A close examination shows that the earlier attempts at diversity, equity and inclusion were rooted in battles to end enslavement and combat U.S. laws and policies that attempted to marginalize Black people, Indigenous people, women and immigrants. Most DEI supporters however, cite that the advocacy for diversity and inclusion traces back to the civil rights movements of the 20th century, especially in the United States and other Western countries. More specifically the U.S. Civil Rights Act of 1964 that made discrimination illegal in employment. This laid the groundwork for initiatives aimed at combating discrimination in professional settings leading to the establishment of policies such as **affirmative action**, anti-discrimination legislation, and corporate diversity programs. In academic institutions, affirmative action was implemented to enhance access for historically underrepresented groups, thereby addressing inequalities in education and career prospects.

Despite these initiatives, systemic inequalities have remained, with marginalized communities still encountering obstacles in employment, education, and leadership roles. Issues such as gender discrimination, racial segregation, and socio-economic inequalities have underscored the necessity for robust DEI programs. Over time, these initiatives have evolved from mere legal compliance to a broader focus on nurturing an inclusive culture and tackling implicit biases.

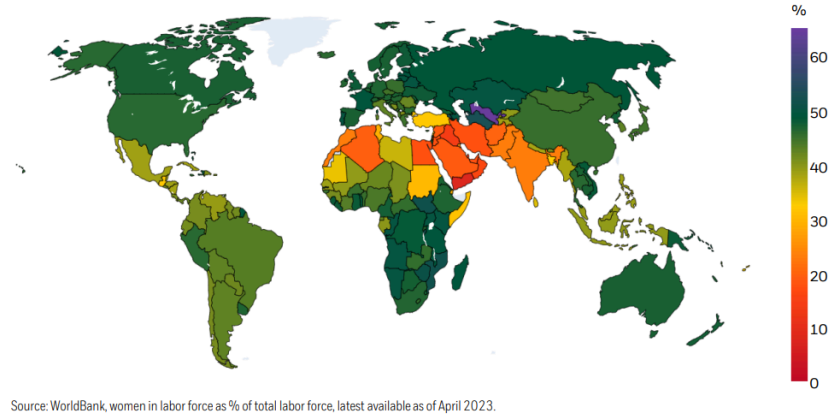
Current situation

In recent years, Diversity, Equity, and Inclusion (DEI) initiatives have transformed into formal policies across numerous organizations and institutions. Companies and universities are now implementing diversity training, mentorship programs, and inclusive hiring practices to enhance fair representation. Despite these advancements, significant disparities still exist. Women, racial minorities, individuals with disabilities, and members of the LGBTQ+ community remain underrepresented in leadership positions, encounter wage disparities, and face discrimination in the workplace. Within the academic realm, universities have taken steps to diversify their student populations and faculty, yet challenges in achieving genuine inclusivity continue. Many institutions have embraced diversity statements, inclusive curricula, and support networks for students; however, discussions surrounding affirmative action and free speech often lead to conflict. Critics contend that DEI programs may result in tokenism or ideological bias, while proponents highlight their importance in promoting innovation and social justice.

Key Stakeholders and Influencing Factors

The landscape of Diversity, Equity, and Inclusion (DEI) initiatives is influenced by various entities, including government bodies that establish anti-discrimination legislation, corporations and educational institutions that enforce relevant policies, and advocacy organizations that advocate for necessary reforms. Additionally, employees and students contribute significantly to promoting inclusivity. The effectiveness of these initiatives relies on the dedication of leadership, the availability of resources, and prevailing societal attitudes. However, challenges such as resistance, ideological conflicts, and the need to adapt to both global and digital contexts persist. A comprehensive understanding of these elements is essential for assessing the impact of DEI efforts.

Chart 3: The global workforce is not too far from parity at the aggregate level, but the Middle East and South Asia continue to lag



Timeline of Key Events

1961 Introduction of Affirmative Action in the United States of America

The President of the United States, John F. Kennedy’s Executive Order 10925 instructs federal contractors to "affirmative action to ensure that applicants are treated equally without regard to race, color, religion, sex, or national origin,”

1964 Civil Rights Act of 1964

Civil Rights Act was signed into law, prohibiting employment discrimination by large employers

1993 End of Apartheid in South-Africa

South Africa dismantles apartheid, leading to programs aimed to increase diversity in South African businesses

2010 Google and Facebook release DEI reports

Tech companies begin tracking diversity data and publicly releasing DEI reports

2015 The Sustainable Development Goals by the UN

The UN adopted the Sustainable Development Goals, including Goal 5: Achieve gender equality and empower all women and girls

2020 The Black Lives Matter movement

Businesses and universities commit to stronger DEI programs and invest billions in funding racial equity programs

2025 Shift to “Diversity of Thought”

The rebranding of DEI efforts by companies and institutions after political backlash

Stakeholders

The United States

A frontrunner in corporate-led diversity, equity, and inclusion (DEI) programs, with organizations adopting policies focused on diverse hiring practices, supplier diversity, and equal pay. Federal entities such as the Equal Employment Opportunity Commission (EEOC) are responsible for enforcing anti-discrimination regulations. Meanwhile, universities have

traditionally employed affirmative action; however, a Supreme Court decision in 2023 has restricted the use of race as a criterion for admissions.

In this section mention not just any major parties involved but also the different groups being impacted by the topic at hand.

The European Union

Implements strict Diversity, Equity, and Inclusion (DEI) regulations through initiatives such as the Gender Equality Strategy for 2020-2025 and the EU Directive on Pay Transparency. Nations like France and Germany prioritize economic and class diversity over racial diversity.

Organizations such as the European Network Against Racism (ENAR) and Equinet Europe promote anti-discrimination measures in universities and workplaces.

The United Nations

Plays a pivotal role in advancing diversity, equity, and inclusion (DEI) on a global scale through efforts such as the United Nations Sustainable Development Goals (SDGs) and the conventions established by the International Labour Organization (ILO). Initiatives like UN Women, the UN Global Compact, and the Convention on the Rights of Persons with Disabilities (CRPD) contribute to the development of inclusive workplace policies, corporate diversity initiatives, and anti-discrimination legislation across the globe. Additionally, the UNESCO Global Education Monitoring Report monitors equity in higher education, ensuring that marginalized groups have access to educational opportunities.

Possible Solutions

1. Establishing transparent DEI programs

Associations and universities should apply clear, measurable DEI programs that outline hiring, creation, and admissions criteria. Transparency will make trust and ensure fair opportunity for all individuals, reducing bias in decision-making processes.

2. Incentivizing DEI perpetration

Governments and accrediting bodies can offer fiscal impulses, subventions, or duty benefits to institutions that actively promote diversity and inclusivity. This would encourage workplaces and universities to take meaningful action rather than treating DEI as a useless effort.

3. Expanding training and mindfulness programs

Regular training on unconscious bias, cultural sensitivity, and inclusive leadership can foster a further indifferent environment. By educating workers, faculty, and scholars, institutions can produce long-term artistic change and combat discrimination.

4. Strengthening responsibility and reporting mechanisms

Regularly getting universities and workplaces to report their DEI progress intimately can insure responsibility. Independent checkups and standardized reporting can help track advancements and hold institutions responsible for fostering inclusive surroundings.

Further Readings

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